The Context
A 2010 situational analysis by the Burnet Institute in Bali identified the need to integrate sexual and reproductive (SRH) health and HIV programming. An integrated programming approach stems from understanding that actions for improving SRH and HIV prevention overlap, and promotes service strengthening for shared solutions resulting in better use of existing resources. In 2011-12, building on strong relationships established over more than ten years of activity implementation under its ANCP funded HIV prevention capacity building program in Bali, Burnet worked with new and existing partners to identify and respond to challenges for implementing an integrated programming approach.

The Challenge
The Dua Hati* Foundation is a local NGO that has worked with Burnet since 2004; Vicky is a program manager at the Foundation. Vicky started as a volunteer at Dua Hati 1999, after a year he joined the team as an outreach worker and in 2003 was promoted to program manager. His goal is to contribute to change for people at high risk of HIV infection. His work focuses on harm reduction; preventing HIV transmission through sharing of injecting equipment. Vicky understands that preventing sexual transmission is equally important, but before he met the Burnet Indonesia team he did not understand how to match this need with the existing harm reduction program. As a manager he also tried to listen to and understand the challenges faced by his staff, especially the heavy workloads of the VCT outreach team, burnout, managing confidentiality and achieving service coverage and quality.

The Change
When he met the Burnet team Vicky was reluctant to trust people and didn’t believe it was possible to work with government. He preferred working alone and admits he was often critical of other organisations. Vicky attributes four meaningful changes in his professional life to Burnet’s capacity building program:

Management training – he was equipped with knowledge and skills to effectively manage VCT counselling staff;
Sexual & reproductive health training – he knows how to add value to outreach activities and increase the scope and impact of the harm reduction program;
Collaboration & networking – he understands how to foster a collaborative approach and the benefits of relationships with a range of stakeholders; and
Program quality – emphasis on provision of quality HIV-related services has resulted in increased access and improved health outcomes for Dua Hati Foundation clients.